



Future Hospital Review Panel

Records of Meetings

Year: 2021

The following records of meetings have been approved by the Review Panel.

Signed

A handwritten signature in black ink, appearing to read 'Kristina Moore'.

Senator Kristina Moore

Chair

Future Hospital Review Panel

Future Hospital Review Panel

Record of Meeting

Meeting held by video conference

Date: 18th January 2021

Present	Senator Kristina Moore, Chair Connétable Michael Jackson, Vice-Chair Deputy Mary Le Hegarat Deputy Robert Ward Deputy Inna Gardiner Connétable Simon Crowcroft
Apologies	
Absent	
In attendance	John Setra, Managing Director, K2 Consultancy David Knight, Clarke Bond Janice Hales, Committee and Panel Officer
Agenda Matter	Action
1. Panel meeting with advisers to discuss first draft of Report on Preferred Access Route to Overdale The Panel met with its advisers via Microsoft Teams to discuss the first draft of its report into its review of the Preferred Access Route to Overdale. This meeting was held in private in accordance with the Freedom of Information (Jersey) Law 2011 (as amended) under Qualified Exemption Article 35.	

Future Hospital Review Panel

Record of Meeting

Meeting held by video conference

Date: 20th January 2021

Present	Senator Kristina Moore, Chair Connétable Michael Jackson, Vice-Chair Deputy Mary Le Hegarat Deputy Robert Ward Deputy Inna Gardiner
Apologies	Connétable Simon Crowcroft
Absent	
In attendance	Janice Hales, Committee and Panel Officer Anna Thorne, Committee and Panel Officer
Agenda Matter	Action
1. Panel meeting to discuss its upcoming public hearing and possible areas for amendments to P.167/2020 - Our Hospital Preferred Access Route to Overdale The Panel met to discuss its upcoming public hearing with the Deputy Chief Minister and possible areas for amendments to P.167/2020 - Our Hospital Preferred Access Route to Overdale. The Panel agreed it would write, via email, to the Department regarding the first 7 questions in its plan, as it believed these would be better responded to in written format. The Panel asked the officer if it would be possible to request an extension to the hearing of 30 minutes. The Panel made slight amendments to the question plan and requested it be updated and circulated. It also agreed to meet 30 minutes prior to the public hearing on 21st January 2021 to discuss any further changes to the plan. The Panel agreed it would discuss possible areas for amendments with its advisers following the public hearing.	JH

Future Hospital Review Panel

Record of Meeting

Meeting held by video conference

Date: 21st January 2021

Present	Senator Kristina Moore, Chair Connétable Michael Jackson, Vice-Chair Deputy Mary Le Hegarat Deputy Robert Ward Deputy Inna Gardiner Connétable Simon Crowcroft
Apologies	
Absent	
In attendance	Senator Lyndon Farnham, Deputy Chief Minister [item 2 only] Deputy Hugh Raymond of Trinity, Assistant Minister for Health and Social Services [item 2 only] Charlie Parker, Chief Executive [item 2 only] Caroline Landon, Director General, Health and Community Services [item 2 only] Steven Mair, Finance Director, Treasury and Exchequer [item 2 only] Andy Scate, Group Director, Regulation [item 2 only] Richard Bannister, Development Director, Our Hospital [item 2 only] Joanne Larkin, Head of Finance Business Partnering, Our Hospital [item 2 only] Sarah Bisson, Jersey Practice Model, Lead Officer [item 2 only] John Setra, K2 Consultancy David Knight, ClarkeBond Consultancy Janice Hales, Committee and Panel Officer
Agenda Matter	Action
1. Panel Meeting with Advisers The Panel met with its advisers via Microsoft Teams to discuss the first draft of its Report into its review of the Preferred Access Route to Overdale. This meeting was held in private in accordance with the Freedom of Information (Jersey) Law 2011 (as amended) under Qualified Exemption Article 35.	
2. Public Hearing – Future Hospital Review Panel The Panel welcomed the Deputy Chief Minister to a public hearing on the Preferred Access Route to Overdale. The hearing was recorded and webcast live via Microsoft Teams and a transcript was produced.	

Future Hospital Review Panel

Record of Meeting

Meeting held by video conference

Date: 25th January 2021

Present	Senator Kristina Moore, Chair Connétable Michael Jackson, Vice-Chair Deputy Mary Le Hegarat Deputy Inna Gardiner Deputy Robert Ward Connétable Simon Crowcroft
Apologies	
Absent	
In attendance	John Setra, K2 Consultancy Janice Hales, Committee and Panel Officer Anna Thorne, Committee and Panel Officer
Agenda Matter	Action
1. Panel meeting with adviser to discuss amendment The Panel met with its adviser via Microsoft Teams to discuss its review into the Preferred Access Route to Overdale and its proposed amendment. This meeting was held in private in accordance with the Freedom of Information (Jersey) Law 2011 (as amended) under Qualified Exemption Article 35.	

Future Hospital Review Panel

Record of Meeting

Meeting held by video conference

Date: 26th January 2021

Present	Senator Kristina Moore, Chair Connétable Michael Jackson, Vice-Chair Deputy Mary Le Hegarat Deputy Inna Gardiner Deputy Robert Ward Connétable Simon Crowcroft
Apologies	
Absent	
In attendance	Janice Hales, Committee and Panel Officer
Agenda Matter	Action
1. Panel meeting to discuss amendment P.167/2020 Our Hospital Preferred Access Route to Overdale The Panel met via Microsoft Teams to discuss the draft wording it had received for its proposed amendment to P.167/2020 Our Hospital Preferred Access Route to Overdale. The Panel agreed that the wording “agree in principle” be removed and following this, the amendment was approved.	

Future Hospital Review Panel

Record of Meeting

Meeting held by video conference

Date: 28th January 2021

Present	Senator Kristina Moore, Chair Connétable Michael Jackson, Vice-Chair Deputy Mary Le Hegarat Deputy Inna Gardiner Deputy Robert Ward Connétable Simon Crowcroft
Apologies	
Absent	
In attendance	John Setra, Managing Director, K2 Consultancy Janice Hales, Committee and Panel Officer
Agenda Matter	Action
1. Panel meeting with its advisers to discuss review into Preferred Access Route to Overdale The Panel met with its adviser via Microsoft Teams to discuss its review into the Preferred Access Route to Overdale. The Panel informed the adviser that it had been made aware on 28th January 2021 that the Council of Ministers had lodged a notice au Greffe requesting an additional meeting of the States on 1st February 2021 to debate P.167/2020 - Our Hospital: Preferred Access Route. The Panel was due to present its own report and findings on Friday 5th February 2021. The Panel expressed its frustration stating this revised timeline had forced it to bring forward its report at a critical time with almost no notice and as a direct consequence, resulted in important due processes in the production of Scrutiny reports being significantly compromised, or in some cases regrettably not implemented at all. The Panel also noted its advisers' reports were similarly compromised and were forced to be submitted in advance of their due date. In addition, it has not been possible for the Panel to hold the anticipated meetings with the advisers to consider both reports. The Panel agreed it would refer the matter to the Scrutiny Liaison Committee for its onward consideration. The Panel agreed that due to the circumstances it found itself in, the report it would be presenting would not ordinarily have been the report the Panel would, or should have presented, however, it agreed the report be circulated as soon as possible for presentation on Friday 29th January 2021.	

Future Hospital Review Panel

Record of Meeting

Date: 29th January 2021

Present	Senator Kristina Moore, Chair Connétable Michael Jackson, Vice-Chair Deputy Mary Le Hegarat Deputy Inna Gardiner Deputy Robert Ward Connétable Simon Crowcroft	
Apologies		
Absent		
In attendance	Janice Hales, Committee and Panel Officer	
Agenda Matter		Action
1. Panel agreement of Report - Access Route to Overdale The Panel approved its report, Preferred Access Route to Overdale, via email. It was agreed the report be presented as soon as possible.		JH

Future Hospital Review Panel

Record of Meeting

Meeting held by video conference

Date: 21st May 2021

Present	Senator Kristina Moore, Chair Deputy Mary Le Hegarat Deputy David Johnson Deputy Inna Gardiner Connétable Andy Jehan Senator Sarah Ferguson
Apologies	Connétable Michael Jackson, Vice-Chair
In attendance	Janice Hales, Committee and Panel Officer Anna Thorne, Committee and Panel Officer

Agenda Matter	Action
1. Panel Membership The Panel acknowledged that the Connétable of St Helier, Simon Crowcroft and Deputy Robert Ward had stepped aside from the Panel and welcomed St John Connétable Andy Jehan and Senator Sarah Ferguson.	
2. Records of meetings The Panel approved the public and private records of the meeting of 10th May 2021.	
3. Our Hospital Project – Scrutiny matters The Panel expressed the need for clarity timelines and the processes being followed by the Our Hospital Project team and asked that a review of timelines was included on future agendas.	
4. Public Hearing The Panel agreed that it would hold a Public Hearing with the Deputy Chief Minister. Officers were requested to organise a date for the hearing as soon as possible.	
5. Letter to the Deputy Chief Minister The Panel requested officers to draft a letter to the Deputy Chief Minister seeking clarity on topics related to the funding of the OH Project.	

Future Hospital Review Panel

Record of Meeting

Hybrid Meeting

Date: 26th May 2021

Present	Senator Kristina Moore, Chair Connétable Michael Jackson, Vice-Chair Deputy Mary Le Hegarat Deputy David Johnson Connétable Andy Jehan Senator Sarah Ferguson
Apologies	Deputy Inna Gardiner
In attendance	Richard Bannister, Our Hospital Project Director Ashok Handa, Our Hospital Clinical Lead Caroline Landon, Director General, Health and Community Services Eduardo Borrell - Design and Technical Director, RokFCC Richard de Gruchy – Legacy Director, RokFCC Steve Featherstone – Lead Architect, Llewellyn Davies Rob Etchell – Llewellyn Davies Alex Welch – Arup Marvin Owen – Arup Peter Thomas – Arup Mark Furlonger, Temple Group Steven Bee – Urban Counsel Neil Mattinson – LDA Design Tim Wilson – LDA Design Sarah Bisson, Governance Officer Sian A’Court, Business Support Officer Janice Hales, Committee and Panel Officer Anna Thorne, Committee and Panel Officer

Agenda Matter	Action
1. Our Hospital Project RIBA2 – Concept Design The Panel received a private briefing from members of the Our Hospital Project Team and design partners on the launch of the concept design which marked the start of the RIBA2 phase of the design project. This meeting was held in private in accordance with the Freedom of Information (Jersey) Law 2011 (as amended) under Absolutely Exempt Information Article 26 and Qualified Exempt Information Article 35.	

Future Hospital Review Panel

Record of Meeting

Date: 1st June 2021

Present	Senator Kristina Moore, Chair Deputy Mary Le Hegarat Deputy David Johnson Senator Sarah Ferguson
Apologies	Connétable Michael Jackson, Vice-Chair Connétable Andy Jehan Deputy Inna Gardiner
In attendance	Peter Funk, Interim Chair, Friends of Our New Hospital Ann Esterson, Member, Friends of Our New Hospital Bruce Willing, Member, Friends of Our New Hospital Andrew Harris, Principal Committee & Panel Officer Peter Lamy, Research & Project Officer

Agenda matter	Action
<p>1. Meeting with Friends of Our New Hospital</p> <p>The Panel welcomed representatives of the Friends of Our New Hospital to discuss progress made in scrutiny of the Our Hospital Project. The record of the meeting was classified as exempt in accordance with Article 35 of the Freedom of Information (Jersey) Law 2011 (as amended).</p>	

Future Hospital Review Panel

Record of Meeting

Date: 16th June 2021

Present	Senator Kristina Moore, Chair Connétable Michael Jackson, Vice-Chair Deputy Inna Gardiner Deputy Mary Le Hegarat Deputy David Johnson Senator Sarah Ferguson
Apologies	Connétable Andy Jehan
In attendance	Anna Thorne, Committee & Panel Officer Peter Lamy, Research & Project Officer

Agenda matter	Action
1. Records of Minutes The Panel noted and approved the records of the meetings held on the 21st and 26th May, and 1st June 2021.	
2. Public Hearing The Panel noted and discussed a draft question plan for a public hearing with the Deputy Chief Minister, Senator Lyndon Farnham, scheduled for 3pm on Thursday 17th June 2021. The Panel agreed that additional questions would be included concerning R.105/2020 Transfers Between Heads of Expenditure Under The Public Finances (Jersey) Law 2019: Article 18 – 28th May 2021 . The Panel agreed that other areas for questioning included the access route, construction budget, Overdale decant strategy and impact of the Jersey Care Model. The Panel requested officers make the necessary additions to the question plan and forward electronically. The Panel agreed that it would meet at 2.30pm on Thursday 17th June 2021 to finalise the question plan.	AT

Future Hospital Review Panel

Record of Meeting

Hybrid Meeting

Date: 23rd June 2021

Present	Senator Kristina Moore, Chair Connétable Michael Jackson, Vice-Chair Deputy Mary Le Hegarat Deputy Inna Gardiner Deputy David Johnson Connétable Andy Jehan
Apologies	Senator Sarah Ferguson
In attendance	Senator Lyndon Farnham, Deputy Chief Minister Deputy Hugh Raymond Richard Bannister, Our Hospital Project Director Ashok Handa, Our Hospital Clinical Lead Caroline Landon, Director General, Health and Community Services Hazel Cunningham, Treasury and Resources Andrew Ross, EY Gretta Starks, Mace Group Darren Laybourn, Turner and Townsend Ross Hanson, Turner and Townsend Tracy Mourant, Private Secretary to the Deputy Chief Minister Sarah Bisson, Governance Officer Janice Hales, Committee and Panel Officer Anna Thorne, Committee and Panel Officer

Agenda Matter	Action
<p>1. Our Hospital Outline Business Case briefing</p> <p>The Panel received a private briefing from members of the Our Hospital Project Team and partners on the draft Outline Business Case (OBC) for the Our Hospital Project. This meeting was held in private in accordance with the Freedom of Information (Jersey) Law 2011 (as amended) under Absolutely Exempt Information Article 26 and Qualified Exempt Information Article 35.</p> <p>The Panel thanked the Officers for their time and exited the meeting.</p>	

Future Hospital Review Panel

Record of Meeting

Date: 29th June 2021

Present	Senator Kristina Moore, Chair Connétable Michael Jackson, Vice-Chair Connétable Andy Jehan Deputy Inna Gardiner Deputy David Johnson Senator Sarah Ferguson
Apologies	Deputy Mary Le Hegarat
In attendance	Anna Thorne, Committee & Panel Officer Janice Hales, Committee & Panel Officer Peter Lamy, Research & Project Officer

Agenda matter	Action
<p>1. Our Hospital Project</p> <p>The Panel discussed the ongoing scrutiny of the Our Hospital Project. It was noted that the Panel had been informed that the Outline Business Case (OBC) would be presented to the States Assembly as a report in the following weeks, with a separate proposition for funding (the proposition) to be lodged on or before 3 August 2021 for debate on 14 September.</p> <p>The Panel expressed concern that the lodging period for the proposition would fall over the summer recess of the States Assembly and that, although in line with Standing Orders, a six week lodging period for a proposition of this significance was too short and could inhibit comprehensive examination by States Members and for scrutiny. In addition, it could cause difficulty scheduling hearings and briefings as required if Ministers and Officers were unavailable over the recess period.</p> <p>The Panel agreed that a letter would be sent to the Deputy Chief Minister to express its concern at the timing of the lodging and debate of the proposition, suggest an increase in the lodging period of the proposition and inquire about the Government of Jersey's strategy if the States Assembly did not adopt the proposition.</p> <p>The Panel, mindful that it had received a draft copy of the OBC, agreed that it would launch a two-phased review which would scrutinise the OBC and, subsequently the funding proposition once the latter was lodged.</p>	<p>AT</p> <p>AT</p>

Future Hospital Review Panel

Record of Meeting

Meeting held electronically

Date: 1st July 2021

Present	Senator Kristina Moore, Chair Connétable Michael Jackson, Vice-Chair Deputy Inna Gardiner Deputy David Johnson Connétable Andy Jehan Senator Sarah Ferguson
Apologies	Deputy Mary Le Hegarat
In attendance	Anna Thorne, Committee and Panel Officer
Agenda Matter	Action
1. Panel meeting to approve review into the Our Hospital Project Outline Business Case and funding proposition The Panel approved its Terms of Reference, Scoping Document and Engagement Brief for its review into the Preferred Access Route to Overdale. The Panel requested that initial meetings with the shortlisted advisors be arranged. The Panel noted and approved a letter to be sent to the Deputy Chief Minister in relation to the lodging period for the funding proposition and requesting either a longer lodging period or later debate date.	AT AT

Future Hospital Review Panel

Record of Meeting

Meeting held by video conference

Date: 8th July 2021

Present	Senator Kristina Moore, Chair Connétable Michael Jackson, Vice-Chair Senator Sarah Ferguson Deputy Inna Gardiner Connétable Andy Jehan Deputy David Johnson Deputy Mary Le Hegarat
Absent	
Apologies	
In attendance	Anna Thorne, Committee and Panel Officer
Agenda Matter	Action
<p>1. Panel meeting to interview potential advisors for the review of the Our Hospital Project Outline Business Case (OBC) and funding proposition</p> <p>The Panel met with 2 of the 3 shortlisted advisors for the review of the Our Hospital OBC and associated funding proposition.</p> <p>In each case the Panel asked a series of prepared questions with individual follow up questions.</p> <p>The shortlisted advisors were asked to:</p> <ul style="list-style-type: none">• Outline their experience of this type of project.• Outline the approach they would take to complete the review.• Outline the timeframe that would normally be expected for this type of review.• Explain any challenges they foresaw in the timeline, the objectives and the key issues that the Panel want to examine?• Explain any additional issues they would expect to be examined in a review of this nature?• Explain their approach to the review of the public sector financing aspects of the project. <p>Following the separate interviews with the advisors, the Panel met to discuss their assessment of the information provided by each organisation.</p> <p>The Panel acknowledged that the interview with a third shortlisted advisor was still to take place.</p>	

Future Hospital Review Panel

Record of Meeting

Meeting held by video conference

Date: 12th July 2021

Present	Senator Kristina Moore, Chair Connétable Michael Jackson, Vice-Chair Senator Sarah Ferguson Connétable Andy Jehan Deputy David Johnson Deputy Mary Le Hegarat
Absent	
Apologies	Deputy Inna Gardiner
In attendance	Anna Thorne, Committee and Panel Officer
Agenda Matter	Action
<p>1. Panel meeting to interview potential advisors for the review of the Our Hospital Project Outline Business Case (OBC) and funding proposition</p> <p>The Panel met with the last of 3 shortlisted advisors (Currie & Brown) for the review of the Our Hospital OBC and associated funding proposition.</p> <p>The Panel asked a series of prepared questions with individual follow up questions.</p> <p>The shortlisted advisors were asked to:</p> <ul style="list-style-type: none">• Outline their experience of this type of project.• Outline the approach they would take to complete the review.• Outline the timeframe that would normally be expected for this type of review.• Explain any challenges they foresaw in the timeline, the objectives and the key issues that the Panel want to examine?• Explain any additional issues they would expect to be examined in a review of this nature?• Explain their approach to the review of the public sector financing aspects of the project. <p>Following the separate interviews with the advisors, the Panel met to discuss their assessment of the information provided by Currie & Brown and the previously interviewed potential advisors.</p> <p>The view was expressed that Currie & Brown had provided a comprehensive overview of the work that would be required, how they would approach the work and the challenges that they foresaw. The Panel expressed the opinion that Currie & Brown had demonstrated a high level of expertise and knowledge of the OBC review process.</p> <p>The Panel requested that officers liaise with Currie & Brown with a view to their appointment as advisors for the Review.</p>	<p>AT</p>

Future Hospital Review Panel

Record of Meeting

Meeting held electronically

Date: 14th July 2021

Present	Senator Kristina Moore, Chair Connétable Michael Jackson, Vice-Chair Senator Sarah Ferguson Deputy Inna Gardiner Connétable Andy Jehan Deputy David Johnson Deputy Mary Le Hegarat
Absent	
Apologies	
In attendance	Anna Thorne, Committee and Panel Officer
Agenda Matter	Action
<p>1. Panel meeting to discuss the appointment of the advisor for the review of the Our Hospital Project Outline Business Case (OBC) and funding proposition</p> <p>The Panel recalled that it had discussed the 3 shortlisted potential advisors interviewed as part of the review and had agreed to appoint Currie & Brown to carry out the review of the OBC.</p> <p>The Panel were provided with an update on the Scrutiny budget and noted the cost proposal submitted by Currie & Brown.</p> <p>The Panel discussed whether, in light of budget constraints the Terms of Reference (ToR) set out for the Review should be narrowed.</p> <p>The consensus reached by the Panel was that robust and comprehensive scrutiny of the Our Hospital OBC was essential and that the ToR and scope of the review should remain as drafted to ensure that this was the case. It was further noted that the Chief Minister's letter to the Panel of 14th July also acknowledged the key role of scrutiny in relation to the project.</p> <p>The Panel's opinion was that the cost proposal put forward by the successful advisor was reasonable for the work requested and in the context of the scale of the Our Hospital project and projected delivery budget of £804 million for the hospital project.</p> <p>The Panel requested that the officer actively pursue an alternative option for the funding proposition phase of the review to ensure that best value could be achieved without compromising on expertise.</p>	<p>AT</p>

Future Hospital Review Panel

Record of Meeting

Date: 9th August 2021

Present	Senator Kristina Moore, Chair Senator Sarah Ferguson Deputy Inna Gardiner Deputy David Johnson Deputy Mary Le Hegarat Connétable Andy Jehan
Apologies	Connétable Michael Jackson, Vice-Chair
In attendance	Janice Hales, Committee & Panel Officer Peter Lamy, Research & Project Officer

Agenda matter	Action
<p>1. Public Hearing with Deputy Chief Minister</p> <p>The Panel noted and discussed a drafted question plan for its hearing with the Deputy Chief Minister, scheduled for Wednesday 11 August 2021 at 10:30, this was part of its Our Hospital Project Outline Business Case and Funding Review. The Panel agreed that additional questioning concerning the affordability of the Our Hospital Project and the adherence to green book principles in production of the Outline Business Case.</p> <p>The Panel agreed that it would meet at 09:30 on Wednesday 11 August 2021 to receive a briefing from its Advisers to update it on work undertaken, as well as discuss the question plan further.</p>	

Future Hospital Review Panel

Record of Meeting

Date: 11th August 2021

Present	Senator Kristina Moore, Chair Senator Sarah Ferguson (Item 1 only) Deputy Inna Gardiner Deputy David Johnson Deputy Mary Le Hegarat (Absent Item 4)
Apologies	Connétable Michael Jackson, Vice-Chair Connétable Andy Jehan
In attendance	Janice Hales, Committee & Panel Officer Peter Lamy, Research & Project Officer Item 2 only Senator Lyndon Farnham, Deputy Chief Minister Deputy Hugh Raymond Richard Bannister, Project Director, Our Hospital Project Ashok Handa, Clinical Lead, Our Hospital Project Andy Scate, Director General, Infrastructure Housing and Environment Hazel Cunningham, Group Director, Finance Business Partnering & Analytics Simon Hayward, Director, Treasury & Investment Management Jo Poynter, Associate Managing Director, Department of Health and Community Service Greta Starks, Construction Project Manager, Our Hospital Project Andrew Ross, EY Richard Barnes, EY Ross Hanson, Turner and Townsend Andy Goodman, Turner and Townsend Absent Item 4 Douglas Ross, Currie and Brown, Panel Adviser Helen Pickering, Currie and Brown, Panel Adviser Martin Clark, Currie and Brown, Panel Adviser

Agenda matter	Action
<p>1. Pre-hearing meeting</p> <p>The Panel welcomed its Advisers in its review of the Outline Business Case of the Our Hospital Project. The Advisers updated it on work undertaken to date, this had included meeting with Officer of the Government of Jersey.</p> <p>The Panel discussed the question plan for the Public Hearing scheduled to take that day and agreed sections which each member of the Panel would cover.</p>	
<p>2. Public Hearing with Deputy Chief Minister</p>	

<p>The Panel welcomed the Deputy Chief Minister, Assistant Minister and Officers, for a public hearing as part of its Our Hospital Outline Business Case and Funding Review. The hearing was recorded and transcribed.</p>	
<p>3. Post-hearing meeting</p> <p>The Panel discussed the public hearing and agreed that a letter would be sent to the Deputy Chief Minister to pose questions which had not been asked due to time constraints. The Panel also agreed that the main findings of the hearing would be communicated via social media.</p>	<p>PL</p>
<p>4. Funding Advisers</p> <p>The Panel discussed potential advisers which were being sought to provide expert advice on the funding solution of the Our Hospital Project as part of the Panels Our Hospital Outline Business Case and Funding Review. The Panel agreed that the adviser engagement brief should be updated to include more emphasis in reviewing the economic viability of the funding solution. The Panel agreed that two bids received to date would require further clarification and requested that officers contact a larger range of individuals.</p>	<p>PL</p>

Future Hospital Review Panel

Record of Meeting

Meeting held electronically

Date: 24th August 2021

Present	Senator Kristina Moore, Chair Connétable Michael Jackson, Vice-Chair Connétable Andy Jehan Deputy David Johnson Deputy Mary Le Hegarat
Absent	Senator Sarah Ferguson
Apologies	Deputy Inna Gardiner
In attendance	Anna Thorne, Committee and Panel Officer
Agenda Matter	Action
1. Appointment of the advisor for the review of P80/2021 – Our Hospital – Budget, Financing and Land Assembly The Panel discussed the three potential advisors for the second phase of its Our Hospital Outline Business Case and Funding Review which focused on the funding proposals detailed in P80/2021 - Our Hospital – Budget, Financing and Land Assembly. The Panel agreed to appoint the Chartered Institute of Public Finance and Accountancy (CIPFA) to carry out the work and requested officers to progress the engagement. The Panel also agreed that the widest range of economic opinion should be sought and requested that the officer ensure that the call for evidence and necessary documents be shared with economists at universities and within relevant think tanks.	AT AT
2. Response to the Deputy Chief Minister’s letter of 19th August The Panel discussed and approved its response to Senator Lyndon Farnham’s letter to the Panel of 19 th August which asked if the Panel would be willing to share its early findings with the project team.	

Future Hospital Review Panel

Record of Meeting

Hybrid meeting

Date: 14th September 2021

Present	Senator Kristina Moore, Chair Connétable Michael Jackson, Vice-Chair Connétable Andy Jehan Deputy Inna Gardiner Deputy Mary Le Hegarat Deputy David Johnson Senator Sarah Ferguson
In attendance	Douglas Ross, Currie and Brown, Panel Adviser Helen Pickering, Currie and Brown, Panel Adviser Martin Clark, Currie and Brown, Panel Adviser Stuart Fair, CIPFA, Panel Adviser Anna Thorne, Committee and Panel Officer Peter Lamy, Research and Project Officer
Agenda Matter	Action
1. Briefing from advisers The Panel welcomed advisers for its Our Hospital Project Outline Business Case and Funding Review, who updated it on the progress of their work. This meeting was held in private in accordance with the Freedom of Information (Jersey) Law 2011 (as amended) under Qualified Exempt Information Article 35.	

Future Hospital Review Panel

Record of Meeting

Hybrid meeting

Date: 16th September 2021

Present	Senator Kristina Moore, Chair Connétable Michael Jackson, Vice-Chair Senator Sarah Ferguson Deputy Inna Gardiner Deputy David Johnson Deputy Mary Le Hegarat Connétable Andy Jehan (Absent Item 2)
In attendance	Anna Thorne, Committee & Panel Officer Peter Lamy, Research & Project Officer Item 2 only Senator Lyndon Farnham, Deputy Chief Minister Deputy Susie Pinel, Minister for Treasury and Resources Richard Bell, Treasurer of the States Andrew Scate, Director General, Infrastructure Housing and Environment Richard Bannister, Project Director, Our Hospital Project Simon Hayward, Director, Treasury & Investment Management Gretta Starks, Construction Project Manager, Our Hospital Project Ross Hanson, Turner and Townsend Andrew Ross, EY Douglas Ross, Currie and Brown, Panel Adviser Martin Clark, Currie and Brown, Panel Adviser Helen Pickering, Currie and Brown, Panel Adviser Stuart Fair, Chartered Institute of Public Finance and Accountancy, Panel Adviser

Agenda matter	Action
1. Our Hospital Outline Business Case and Funding Review The Panel discussed the question plan for the Public Hearing scheduled to take place that day and agreed sections which each member of the Panel would cover.	
2. Public Hearing with Deputy Chief Minister and Minister for Treasury and Resources The Panel welcomed the Deputy Chief Minister, Minister for Treasury and Resources, Officers and advisers, for a public hearing as part of its Our Hospital Outline Business Case and Funding Review. The hearing was recorded and transcribed.	

Future Hospital Review Panel

Record of Meeting

Electronic meeting

Date: 21st September 2021

Present	Senator Kristina Moore, Chair Connétable Michael Jackson, Vice-Chair Connétable Andy Jehan Deputy Inna Gardiner Deputy David Johnson Senator Sarah Ferguson
Absent	Deputy Mary Le Hegarat
In attendance	Anna Thorne, Committee and Panel Officer Peter Lamy, Research and Project Officer
Agenda Matter	Action
1. Our Hospital Project Outline Business Case and Funding Review The Panel approved an amendment to P.80/2021 Our Hospital – Budget, Financing and Land Assembly electronically, on 21 September 2021, and agreed that it should be lodged as soon as possible.	AT

Future Hospital Review Panel

Record of Meeting

Hybrid meeting

Date: 28th September 2021

Present	Senator Kristina Moore, Chair Senator Sarah Ferguson Deputy Inna Gardiner Deputy David Johnson Connétable Andy Jehan
Apologies	Connétable Michael Jackson, Vice-Chair Deputy Mary Le Hegarat
In attendance	Anna Thorne, Committee & Panel Officer Peter Lamy, Research & Project Officer

Agenda matter	Action
<p>1. Our Hospital Outline Business Case and Funding Review</p> <p>The Panel noted and discussed a draft report as part of its Our Hospital Outline Business Case and Funding Review. The Panel agreed that an updated draft would be reviewed electronically and would aim to publish the report on Thursday 30 September 2021.</p> <p>The Panel agreed that it would request to visit the Child Development Unit at 3pm on Wednesday 29 September 2021.</p>	

Future Hospital Review Panel

Record of Meeting

Electronic meeting

Date: 1st October 2021

Present	Deputy David Johnson Deputy Mary Le Hegarat Senator Sarah Ferguson Connétable Andy Jehan
Apologies	Senator Kristina Moore, Chair Connétable Michael Jackson, Vice-Chair Deputy Inna Gardiner
In attendance	Anna Thorne, Committee & Panel Officer Peter Lamy, Research & Project Officer

Agenda matter	Action
1. Our Hospital Outline Business Case and Funding Review The Panel approved a final draft of its Report as part of its Our Hospital Outline Business Case and Funding Review and agreed that it should be presented immediately.	

Future Hospital Review Panel

Record of Meeting

Virtual meeting

Date: 25th October 2021

Present	Senator Kristina Moore, Chair Connétable Michael Jackson, Vice-Chair Connétable Andy Jehan Deputy Inna Gardiner Deputy Mary Le Hegarat Deputy David Johnson Senator Sarah Ferguson
In attendance	Richard Bell, Treasurer of the States Andrew Scate, Director General, Infrastructure Housing and Environment Caroline Landon, Director General, Health and Social Services Michelle West, Director, Health and Social Services Gretta Starks, Construction Project Manager, Our Hospital Project Anna Thorne, Committee and Panel Officer Peter Lamy, Research and Project Officer
Agenda Matter	Action
1. Briefing on the Our Hospital Project – progress update The Panel welcomed senior Government of Jersey officers and members of the Our Hospital team for an update on the progress of the Our Hospital Project. This meeting was held in private in accordance with the Freedom of Information (Jersey) Law 2011 (as amended) under Qualified Exempt Information Article 35.	
2. Future Hospital Review Panel workload The Panel members discussed the scope of work ahead of the Panel and it was agreed that its workload should remain with the Panel rather than being split among the Standing Panels.	
3. Queries on Our Hospital Planning update and project progress The Panel agreed that a letter should be sent to the Deputy Chief Minister confirming whether relevant recommendations from its report, requesting a business case on the private patient facility and detail of revenue and workforce costs, would be available prior to the submission of the planning application. It was requested that the letter also seek a timeline for the production of a workforce planning strategy, the number of people with private health care and the provision made for access to Les Quennevais.	AT